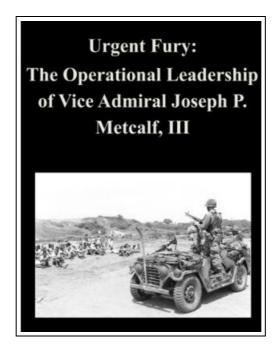
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URGENT FURY: THE OPERATIONAL LEADERSHIP OF VICE ADMIRAL JOSEPH P. METCALF, III (PAPERBACK)



Createspace, United States, 2014. Paperback. Condition: New. Language: English . Brand New Book ***** Print on Demand *****. Vice Admiral Joseph P. Metcalf, Ill commanded the largest American joint military operation since the Vietnam War on the small Caribbean island of Grenada in 1983. This work focuses on Metcalf s operational leadership during Operation URGENT FURY. It begins by providing the readers an introduction to Metcalf s life, his education and career, and the circumstances that led to Metcalf being named as the operational commander of Combined Joint Task Force 120. Examples follow from the planning and execution stages of the Grenada invasion illustrating Metcalf s possession of the three theoretical requirements of successful operational leadership: certain personality traits (including wisdom, good judgment, and emotional balance), a present yet unobtrusive command style, and significant professional knowledge allowing for critical decision making. Discussion topics include Metcalf s thirty-nine hours to prepare for the invasion, the decisions to bomb Fort Frederick and conduct a Marine amphibious assault at Grand Mal, Metcalf s relationship with General Schwarzkopf, and the now-infamous media policy. This work concludes with lessons learned drawn from Metcalf s operational leadership performance for current and future leaders including the Vice Admiral s favorite: When you are in command, COMMAND!.



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