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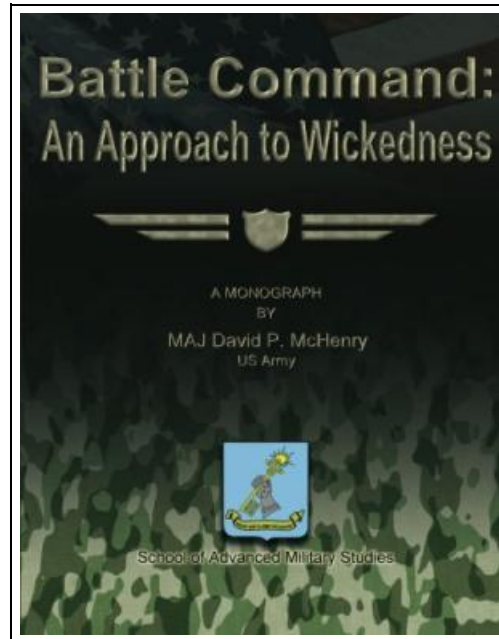

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BATTLE COMMAND: AN APPROACH TO WICKEDNESS

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Createspace Independent Publishing Platform, United States, 2012. Paperback. Book Condition: New. 279 x 216 mm. Language: English . Brand New Book ***** Print on Demand *****.There may be a doctrinal showdown forming. On one side is the stalwart legacy of Army doctrine with its heritage of systematic processes, catchy acronyms, checklisted approaches, and historically proven results. On the other side, a xenophilic contender with selected philosophic underpinnings from a vast array of theories and professional practices, with a complicated, if not unintelligible lexicon, suggesting a method without methodology, and possessing a historically ambiguous application. This forming showdown centers on whether-or-not the military has recognized the increasing complexity of framing the problems encountered in the operational environment. Further, the proponents of the contending approach, referred to as Design, argue that existing Army doctrine is insufficient to address these complex problems. However, many practitioners argue that the Army successfully addresses problems in this complex environment every day. What both sides have failed to do is adequately survey existing Army doctrine to determine whether sufficient methodology already exists. In surveying doctrine, the sides may discover that it is not one or the other, but rather one fits within the other. This monograph proposes that current Army doctrine provides an adequate tool to achieve the desired results proposed in the concepts of operational Design. Because Army doctrine prescribes approaches that solve problems, it is important to understand the nature of problems, especially as they relate to the operational environment. Problems range from well-structured, easily defined problems with attainable solutions; through medium-structured, difficult to define problems without routine solution; to ill-structured, problems without clear formulation or solution. There are two broad approaches to addressing ill-structured problems. First, a problem-focused approach which prioritizes a robust knowledge of the environment from which the problem has emerged. Second,...

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